Self-evaluation Checklist on Governance and Administration of DSS Schools

| Annex 2 | , |
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| School | Year: | |
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Part One: Major Policies on School Governance and Administration

(To be completed by the SMC/ IMC)

| | Checklist | Yes/ No/ N.A. | Major Reference |
|-------------|--|------------------|---------------------|
| A. C | Composition and Operation of SMC/IMC | | |
| 1 | (a) [For SMC school bound by the Service Agreement] | | The requirement in |
| | The SMC comprises the stakeholders as managers as | | the service |
| | required in the Service Agreement. | | agreement signed by |
| | | | the SMC |
| | (b) [For IMC school] | | Section 40AL(2) and |
| | (i) The IMC comprises the managers as stipulated in | | section 40AN(2)(c) |
| | section 40AL(2) of the Education Ordinance. | | of the Education |
| | (ii) Parent managers of the IMC are elected through a | | Ordinance |
| | secret-ballot election conducted by the PTA of the | | |
| | school, in which all parents can participate. | | |
| | (iii) Proper records of the election as mentioned in point | | |
| | (ii) above are kept. | | |
| | (iv) Teacher managers of the IMC are elected according | | |
| | to section 40AN(2)(c) of the Education Ordinance. | | |
| 2 | All school managers are registered in accordance with the | | Section 27 of the |
| | EDB's requirements. | | Education Ordinance |
| B. D | Declaration of Conflict of Interests | | |
| 3 | Members of the SMC/ IMC and school staff declare any | | Para. 4 and Annex 1 |
| | conflict of interest in writing that may influence, or appear to | | of EDBC No. |
| | influence, their judgment or action in the performance of | | 17/2012 |
| | official duties with proper records maintained Note. | | |
| C. D | Discussion and Approval from SMC/IMC on the Following Issu | ies | |

Note Under school-based management, DSS schools may exercise discretion to formulate its record retention and disposal policy. Nonetheless, schools should comply with the provisions in the Personal Data (Privacy) Ordinance and refer to the Code of Practice on Human Resources Management issued by The Office of the Privacy Commissioner for Personal Data in formulating the policy, which should be properly documented.

| | Checklist | Yes/ No/ N.A. | Major Reference |
|------|---|------------------|----------------------|
| 4 | Financial Management | | Para. 15(b), (c) and |
| | (a) financial documents (including annual school budgets | | (d) of EDBC No. |
| | and annual audited accounts); | | 7/2012 |
| | (b) large-scale capital works; | | |
| | (c) thresholds for different modes of procurement of services/ goods; and | | |
| | (d) services/ goods with significant financial implications | | |
| | that are procured through tendering. | | |
| 5 | Investment and Purchase of Properties | | Para. 15(g) of EDBC |
| | (a) investment policy and update (funds in the operating | | No. 7/2012, and |
| | reserve or the fee remission/ scholarship reserve not | | paras. 23 & 27 and |
| | allowed for investment while only investment in (i) | | Annex 3 of EDBC |
| | Hong Kong (HK) dollar bonds or (ii) HK dollar | | No. 17/2012 |
| | certificates of deposits according to the prescribed | | |
| | criteria/ conditions being allowed); and | | |
| | (b) purchase of properties (not through mortgages or any | | |
| | other borrowing arrangement and still keeping at least | | |
| | an amount equivalent to six months' operating | | |
| | expenditure in cash). | | |
| 6 | <u>Human Resources Management</u> | | Para. 15(a) of EDBC |
| | the human resources policy, including staff recruitment, | | No. 7/2012 |
| | remuneration, performance management, promotion, leave | | |
| | and summary dismissal. | | |
| 7 | Fee Remission/ Scholarship Scheme | | Para. 15(e) of EDBC |
| | the policy and the report of the annual summary of | | No. 7/2012 |
| | implementation on the fee remission/ scholarship scheme | | |
| 8 | School Fee | | Para. 15(f) of EDBC |
| | the fee revision proposals | | No. 7/2012 |
| D. Q | uality Assessment and Compliance | | |
| 9 | The SMC/ IMC has discussed and approved the following | | Para. 15(i) of EDBC |
| | documents under the School Development and | | No. 7/2012 |
| | Accountability Framework: | | |
| | (a) School Development Plan; | | |
| | (b) Annual School Plan; and | | |
| | (c) School Report. | | |
| 10 | The SMC/IMC has discussed and rectified the irregularities | | Para. 15(h) of EDBC |
| | in response to the advisory letter(s)/ warning letter(s) issued | | No. 7/2012 |

| | Checklist | | Major Reference |
|------|---|------------|--------------------|
| | by the EDB (e.g. the management letter from School Audit | | |
| | Section). | | |
| E. G | overnance Review Sub-committee (Effective from the 2014/15 | School Yea | ur) |
| 11 | The governance review sub-committee has a minimum of | | Appendix of EDBC |
| | three members while one of them is a manager of the school | | No. 7/2012 |
| | and no parents of students studying in the school or paid staff | | |
| | under the management of the school principal serve as a | | |
| | member. | | |

Self-evaluation Checklist on Governance and Administration of DSS Schools



Part Two: Human Resources and Personnel Matters

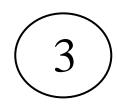
(To be completed by Principal/ Heads of Functional Committees)

| | Checklist | Yes/ No/ N.A. | Major Reference |
|-----------|---|------------------|--------------------|
| A. | Staff Recruitment / Remuneration / Promotion | | |
| 1 | The school has put in place a recruitment policy that comprises | | Para. 5 of EDBC |
| | transparent and open procedures (e.g. advertising job vacancies | | No. 17/2012 |
| | in newspapers or via other channels). The following are kept/ | | |
| | available in the process: | | |
| | (a) records in different processes of the recruitment exercise | | |
| | (e.g. selection result) Note; and | | |
| | (b) a recruitment panel to conduct selection. | | |
| 2 | The school has put in place a remuneration policy with criteria | | Paras. 5 and 6 of |
| | including qualification and experience. The deviations from the | | EDBC No. |
| | policy have been approved by the SMC/IMC and documented | | 17/2012 |
| 3 | The policy (including the formulation of objective criteria) on | | Chapter 6 of |
| | staff promotion is made known to the staff concerned. | | "Best Practice |
| | | | Checklist: |
| | | | Governance and |
| | | | Internal Control |
| | | | in Schools" by |
| | | | the ICAC |
| 4 | There is a mechanism for declaration of interest or for avoidance | | Ditto and para. 4, |
| | of conflict of interest by staff involved in the recruitment | | 5 & 6 and Annex |
| | exercise, in determining/approving the remuneration packages | | 1 of EDBC No. |
| | for individual staff and in the promotion exercise. | | 17/2012 |
| В. | Management of Staff Performance / Leave | | |
| 5 | A mechanism for assessing staff performance has been set up and | | Para. 5 of EDBC |
| | staff appraisal records are properly kept. | | No. 17/2012 |

Under school-based management, DSS schools may exercise discretion to formulate its record retention and disposal policy. Nonetheless, schools should comply with the provisions in the Personal Data (Privacy) Ordinance and refer to the Code of Practice on Human Resources Management issued by The Office of the Privacy Commissioner for Personal Data in formulating the policy, which should be properly documented.

| | Checklist | | Major Reference |
|---|--|--|--------------------|
| 6 | The school has put in place policies on both paid and no-pay | | |
| | leave. | | |

Self-evaluation Checklist on Governance and Administration of DSS Schools



| School | Year: | |
|--------|-------|--|
| | | |

Part Three: Financial/Resources Management Matters

(To be completed by Principal/ Heads of Functional Committees)

| | Checklist | Yes/ No/ N.A. | Major Reference | |
|-------------------------------|---|------------------|--------------------|--|
| | Procurement asic Safeguards | | | |
| $\frac{(\iota)\mathbf{B}}{1}$ | The school has put in place a school-based procurement | | Paras. 7 to 9 of | |
| | policy with the following procedures: | | EDBC No. | |
| | (a) The staff members concerned are informed of the | | 17/2012 and | |
| | procurement procedures and there is segregation of | | EDBC No. | |
| | duties (e.g. sourcing of suppliers, evaluation of bids, | | 15/2007 | |
| | approval of purchases, receipt of goods, etc.) among the | | | |
| | staff involved; | | | |
| | (b) The staff involved in purchasing and supplies duties are | | | |
| | required to sign an undertaking that they will declare | | | |
| | any conflict of interest; and | | | |
| | (c) Documentation of all procurements (including verbal | | | |
| | quotations) is maintained ^{Note} . | | | |
| 2 | The departures from the procurement policy (e.g. insufficient | | Ditto | |
| | number of quotations/ tenders invited, lower offers not | | | |
| | accepted) are justified, properly authorized and documented | | | |
| | according to the laid down procedures. | | | |
| (ii) T | Tenders | | | |
| 3 | Two separate committees are set up for all tender exercises, | | Ditto | |
| | one for tender opening and vetting (evaluation panel) and the | | | |
| | other for tender approval. | | | |
| | [Late tenders should be rejected.] | | | |
| B . 7 | B. Trading Operation | | | |
| 4 | Being complied with school-based procurement policy, | | Para. 13 of | |
| | contractors/ suppliers are selected through competitive | | EDBC No. | |

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Note A school is required to retain crucial records, such as accounts and vouchers, for a period of not less than 7 years. Under school-based management, DSS schools may exercise discretion to formulate its record retention and disposal policy, which should be properly documented.

| | Checklist | Yes/ No/ N.A. | Major Reference |
|------------|---|------------------|------------------------------------|
| | tender/ quotation exercises at regular intervals, preferably not exceeding three years. | | 17/2012 and EDBC No. 24/2008 |
| 5 | There is a mechanism for declaration of interest or for | | Ditto |
| | avoidance of conflict of interest by staff involved in the | | |
| | selection of contractors/suppliers. | | |
| <i>C</i> . | Purchase of Property | | |
| 6 | Schools' stakeholders are consulted when the school intends | | Paras. 27 & 28, |
| | to purchase properties. | | and Annex 3 of |
| | | | EDBC No. |
| | | | 17/2012 |
| D. | Acceptance of Donations (in Money or in Kind) | | |
| 7 | The policy and guidelines on acceptance of donations (in | | Para. 17 of |
| | money or in kind) by the school and staff are formulated | | EDBC No. |
| | according to the prevailing EDB circular on Acceptance of | | 17/2012 |
| | Advantages and Donations by Schools and Their Staff, | | |
| | endorsed by the SMC/ IMC, documented and implemented | | |
| | properly. | | |
| E . | Operating Reserve and Designated Reserves | | |
| 8 | Long Service Payment Reserve | | Paras. 12 to 16 |
| | The SMC/ IMC has endorsed the transfer of funds above the | | of EDBC No. |
| | level of minimum requirements under the Employment | | 16/2012 |
| | Ordinance from the operating reserve to long service | | |
| | payment reserve and proper documentation is kept. | | |
| 9 | Reserve for Donations with Specific Purposes | | Paras. 17 to 19 |
| | (a) The school has kept details of donations with specific | | of EDBC No. |
| | purposes and proof of the intended uses as specified by | | 16/2012 |
| | the donors. | | |
| | (b) For donations kept in this reserve without specified uses | | Ditto |
| | by the donors, the SMC/ IMC has endorsed their | | |
| | planned uses including timeframes for planned projects/ | | |
| | activities with proper documentation kept. | | |
| F. | Fund Raising Activity | | T |
| 10 | Guidelines on fund raising activities are formulated, endorsed | | Paras. 15 and 16 |
| | by the SMC/ IMC, documented and implemented properly. | | of EDBC No. |
| | | | 17/2012 |
| <i>G</i> . | Accounting Practices/ Internal Control | | |

| | Checklist | | Ma Refer | |
|----|---|--|-------------|------|
| 11 | The Fixed Assets Register clearly states description of items, | | Annex | 4 of |
| | source of funding, date of purchase, quantity, location, date | | EDBC | No. |
| | and reasons of write-off, the approval signature of write off. | | 17/2012 | |
| 12 | Physical stocktaking of assets is conducted on a regular basis | | Ditto | |
| | (at least once every three years) while stocktaking of valuable | | | |
| | items such as notebook computers on a yearly basis. | | | |

Self-evaluation Checklist on Governance and Administration of DSS Schools



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Part Four: Fee Remission/ Scholarship Schemes

(To be completed by Principal/ Heads of Functional Committees)

| Checklist | | Yes/ No/ N.A. | Major Reference | |
|--|---|------------------|--------------------|--|
| <i>A</i> . | | | | |
| 1 | The required amount Note of school fee income has been set | | Paras. 2 & 3 of | |
| aside for the school fee remission/ scholarship scheme. | | | EDBC No. | |
| | | | 10/2012 and para. | |
| | | | 6 of EDBC No. | |
| | | | 16/2012 | |
| B. Eligibility for Financial Assistance | | | | |
| 2 | The school has adopted eligibility benchmarks no less | | Paras. 2, 8 and | |
| | favourable than the government financial assistance schemes | | 9(b) of EDBC | |
| | for the fee remission/scholarship scheme. | | No. 10/2012 | |
| [If no, the school has to apply to the EDB for exemption | | | | |
| from the requirement and students receiving fee remission | | | | |
| before school adopts the revised eligibility criteria should | | | | |
| | not be affected.] | | | |

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At least 10% of the school's total school fee income should be set aside to provide fee remission/ scholarship for deserving students. If a DSS school charges a school fee between 2/3 (two-third) and 2 1/3 (two and one-third) of the DSS unit subsidy rate, the school should set aside 50 cents for the fee remission/scholarship scheme for every additional dollar charged over and above 2/3 (two-third) of the DSS unit subsidy rate.